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Final Remarks

- Oil Industry is definitively moving to Brazil;
- Brazilian Authorities' requirements indicate an upward trend for Brazilian goods and services participation, in almost all applications;
- In some cases, standard ways of doing and implementing businesses may not be so effective for overcoming the new challenges;
- But it is possible to achieve feasibility and even to increase profitability in such scenarios of drastic changes;
- Petrobras would like to invite all players to join us in finding solutions for existing and new challenges, using know-how, experience and creativity.
- One may say that the new environment would impair their business. Well, could be ...
- But we strongly believe that it is always possible to make a tasteful and refreshing lemonade from a bitter lemon...

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Thank you

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